

ENERGY STAR Heat Pump Water Heater Best Practices and Innovative Programs

December 11, 2019







Why Heat Pump Water Heaters?

- Water heaters account for 12% of residential energy consumption, costing a household of four up to \$620 every year in energy costs.
- + 40 million water heaters nationwide that are at least 10 years old.
- A Heat Pump Water Heaters (HPWH) uses less than half the energy of a standard model.
- ENERGY STAR certified HPWHs can save a household of 4 approximately \$350 per year on its electric bills compared to a standard electric water heater and up to \$3,750 over the HPWH's lifetime. Larger families that typically use more hot water will save even more!
- If all residential electric storage water heaters sold in US were ENERGY STAR certified HPWHs, the energy cost savings would grow to almost \$12B annually, and 140B pounds of annual GHG would be prevented = 13M vehicles off the road





HPWH's and Energy Efficiency Programs: The Lay of the Land

- HPWH make up a significant portion of total EEPS incentives (5% of total incentives)
- HPWH representing 69% of water heater promotions (dramatic increase since 2018)
- Many EEPS are engaged in a distributor-focused midstream program with ENERGY STAR, and results are impressive: program participation has often at least doubled, and in some cases, increased ten-fold.
- Localities with emphasis on electrification and decarbonization focus heavily on the category with significant incentives and easy program models (e.g., midstream)
- EEPS are experimenting with a wide variety of programs including income qualified direct installations and demand response pilot programs
- ENERGY STAR has a Technical Advisory Group to assist EEPS interested in developing/implementing effective programs.





Program Design Terminology

- Downstream Utility Rebate offered directly to Consumer, traditionally mail-in rebates
- Midstream Instant Utility rebate offered to Distributor or Contractor
- Upstream Instant Utility rebate offered to Manufacturer
- Markdown Price reduction at retail available to ALL Consumers shopping at that store or online
- Validated Instant Utility Instant rebate offered to Consumer after electronic validation that Consumer is an account holder of the Utility



Efficiency Maine Distributor, Retail, Low Income Heat Pump Water Heater Programs ENERGY STAR® Webinar

Andy Meyer
Senior Program Manager
December 11, 2019



Efficiency Maine

- Administrator of all energy efficiency programs in Maine
- Funded by electric and natural gas ratepayers,
 Regional Greenhouse Gas Initiative revenue, and other sources
- Board appointed by the governor and confirmed by the legislature
- Regulated by the Maine Public Utilities Commission





Three HPWH Programs

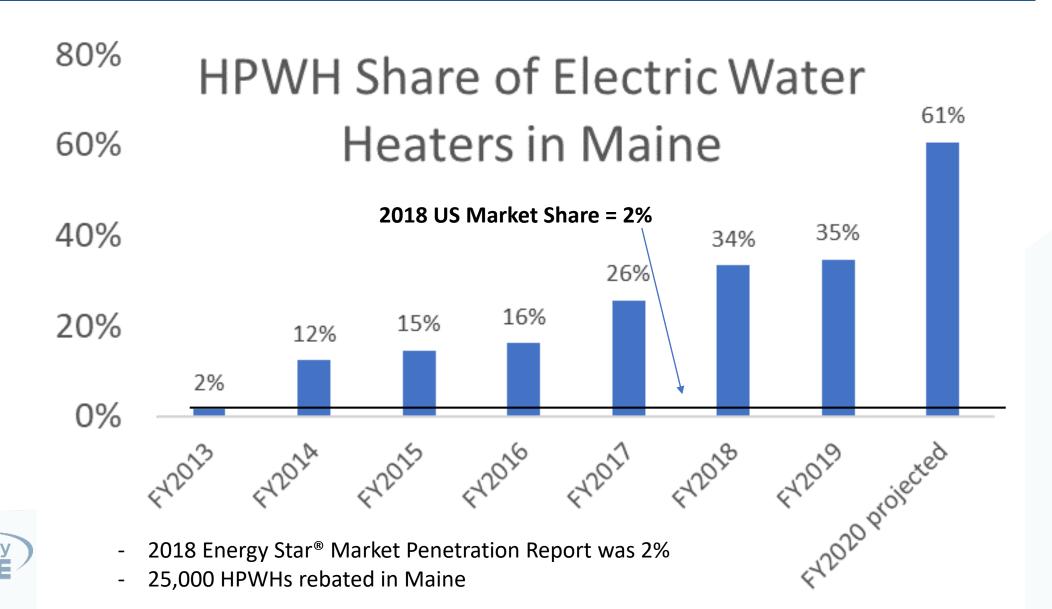
- 1. Distributor (midstream/instant)
- 2. Retail (downstream/mail-in)
- 3. Low Income Direct Install (midstream to installer)

One of every ten HPWHs sold in the US goes to Maine.





Maine Retail/Distributor Results



Distributor Program

- Per MOU with distributors (including installation data) Efficiency Maine pays:
 - \$750 per unit sold (any price)
 - \$50 administrative fee
 - \$100 additional if sell <=\$250
- Eligibility = ENERGY STAR®, residential/commercial
- Efficiency Maine reps visit weekly \(\square\)





FW Webb Oakland, ME



Retail Program

- \$750 mail-in rebate
- **ENERGY STAR®**
- Residential or commercial
- In-store or on-line purchases
- Any installer including self-install
- Field reps visit big box stores weekly

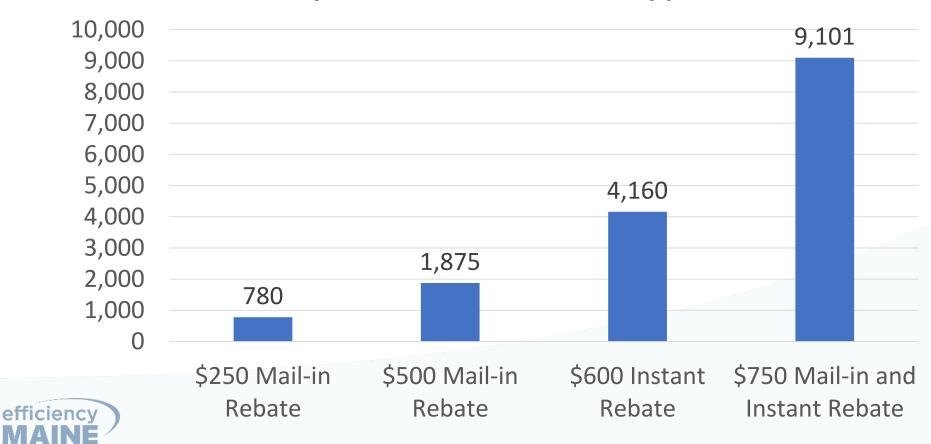






Rebate Amount Impact

Annual HPWH Sales Volume by Rebate Amount/Type



Messaging

Right to compete

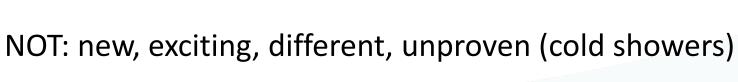
- Tens of thousands installed in Maine
- Produce lots of hot water

Right to win

Lowest price

Bonus features

- Can save more than \$3,000 over 10-year life
- Help to dehumidify

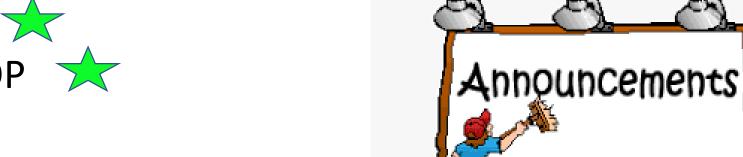




12

Channels

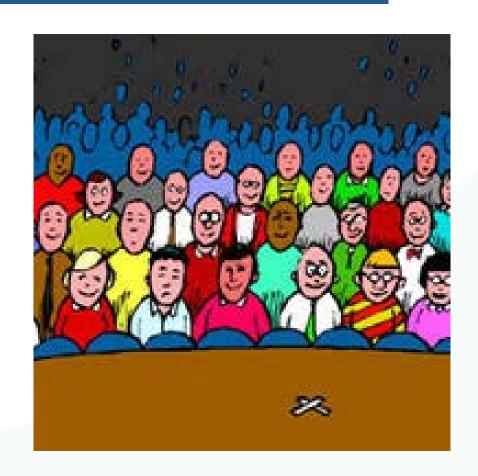
- Google search ads
- Retail/distributor POP
- Our website
- Other program cross-selling check stuffer
- Events
- E-newsletter to installers
- Allies (NGOs, utilities bill stuffers, trade schools, etc.)





Audiences

- Manufacturers
- Distributors/Retailers
- Plumbers
- Homeowners
 - Actively looking
 - Passive (e.g., alums, event
 - participants)





Guiding Principles

Motivating Incentives

Simple Program



Marketing

Field Support



Continuous Improvement



Distributor/Retail Best Practices

- In retail, put signs on the electric water heater too
- Communicate/support the entire value chain
 - 1. Manufacturer, manufacturer's representative
 - 2. Distributor HQ, branch manager, counter staff, field sales
 - 3. Retail HQ, regional manager, store manager, dept staff
 - 4. Installer owner, office staff, technicians
 - 5. Homeowners
 - 6. Allies (non-profits, trade associations, utilities)



Low Income – Distributor/Plumber Recruiting

- Negotiated \$889 price from 2 distributors:
 - 650 ENERGY STAR® HPWH/yr
 - Statewide, next-day delivery
 - 10-year warranty
- Contracted 20 plumbers
 - \$1,700 parts & labor
 - Install LEDs/aerators/showerheads at fixed rate





Low Income Program Process

- Send invitation letters to low income residents
- Customer calls Efficiency Maine
- Efficiency Maine confirms customer eligibility
- Efficiency Maine gives request to nearest plumber
- Plumber buys HPWH at our negotiated rate
- Plumber schedules and installs unit
- Plumber bills EM \$1,700 plus miscellaneous measures
- EM pays plumber and inspects 15% of jobs afterwards





Low Income Learnings

- Limited installation capacity during heating season
- HPWH aren't well suited to mobile homes
- Supplying LEDs, aerators, showerheads is cumbersome, but important for overall savings in direct install program
- \$1,500 won't cover removing the old water heaters which is why we offer \$1,700
- Pre-authorization ensures plumber and distributor get paid





Key Roles of ENERGY STAR®

- Certifying products
- Publishing data to support savings claim
 - Unit shipment reports
 - Baseline efficiency
- Convening partners to share best practices





efficiencymaine.com



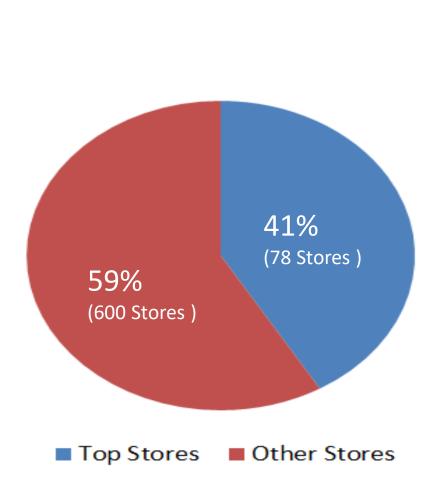


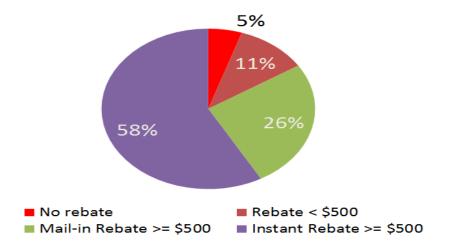
Market Adoption of ENERGY STAR® Water HeatersWhat it takes

December 11, 2019



Rebates >= \$500 (instant especially) drive HPWH volume at Lowe's





January to September 2019 HPWH Unit Sales at Lowe's

Company Confidential 23



Markdown

th our Signature Series™ exclusively at Lowe's®. ción continúa hasta hoy con nuestros calentadores de agua Signature Series™. ELEC HYBRID Everyday Low Price West # 816193 Wood # #FTD SON INSTANT SAVINGS



Save more with an A.O. Smith® **Electric Heat Pump Water Heater** and your local utility company.

*Rebate cannot exceed purchase price of unit. Rebates good for qualified customers only. The costs of energy efficiency programs are recovered through customer rates in accordance with Pennsylvania Act 129 of 2008. For a complete list of commercial, industrial, residential and low-income energy efficiency programs, please visit energysavePA.com Lowe's not responsible for fulfillment of rebate.



Met-Ed * Penelec * Penn Power * West Penn Power

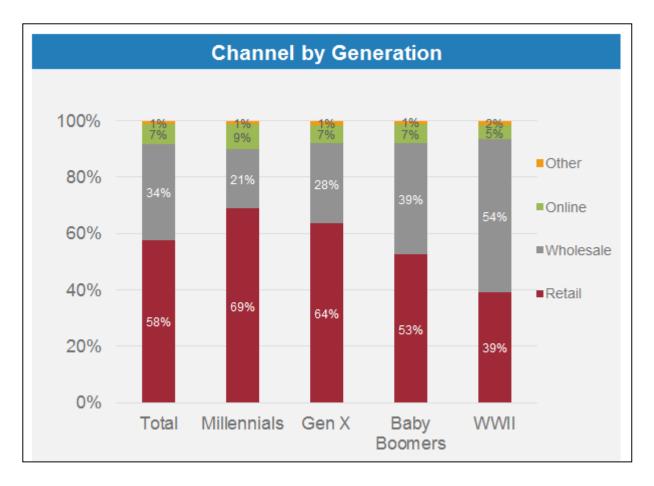


Validated Instant





Create Market Demand For Both Retail and Wholesale Channels



Source: KeyStat water heater purchases YE4Q18 sample size n=5,310



Bring Consumers to Retailers

Heat Pump Water Heaters use less than half the energy of standard electric water heaters.

Save More Money

- Save a total of \$700 when you combine a \$500 instant discount from Energy Trust of Oregon and a \$200 instant rebate from A. O. Smith.
- Save between \$160 and \$330 on your electric bill every year.

Get the same reliable hot water you're accustomed to. That means no surprises, only savings.







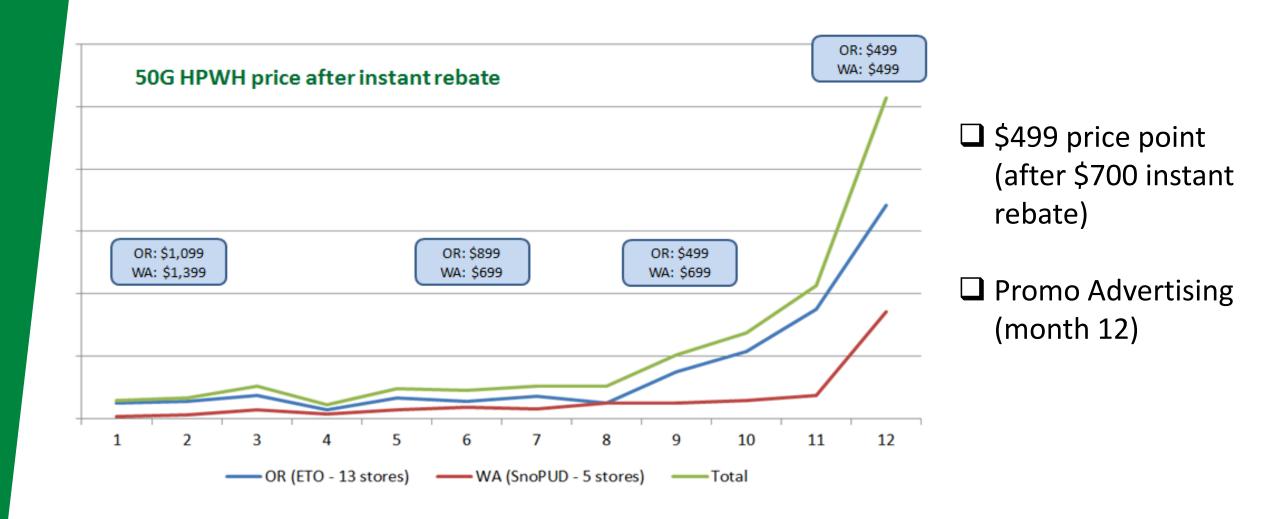


- ☐ Screaming deal
- ☐ Utility attribution
- ☐ Proactive replacements
- ☐ General market awareness
- ☐ Price transparency

26



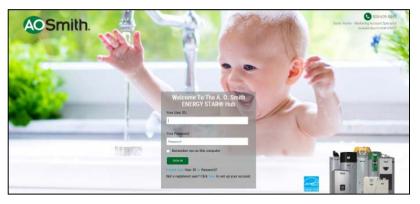
50G HPWH Unit Sales 18 Lowe's Stores



Company Confidential 27



Wholesale channel....A. O. Smith and State ENERGY STAR Hubs



https://aosmith.mymarketingbench.com/



https://state.mymarketingbench.com/

- ☐ Promotional tools for Distributors and Contractors
- ☐ Product and Sales
 Training Material

Company Confidential 28



Sales/Training/Advertising Tools

Counter Display





Dimensions 8.5"x14"

Heat Pump Shells



Product Training



Consumer Brochure/Tearpads



Contractor Rewards



Consumer Advertising





Spring Campaign - Available Items for Co-Funding

- 6x11" Postcard
- 6x11" Magnet Postcard
- Table Tent
- Poster
- Digital Banner Ads



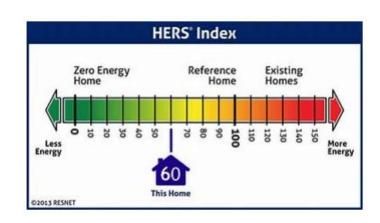




Help Builders upgrade to high efficiency equipment

3.42 UEF electric heat pump and 0.93 UEF tankless gas condensing water heaters earn between 3 and 6 HERS [Home Energy Rating System] points across climate zones and home configurations

.....More HERS points than an HVAC system upgrade from 14 to 15 SEER and 8.2 to 9 HSPF



Water heaters....Low upgrade cost/HERS ratio

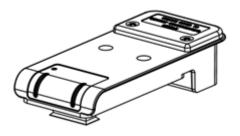
Company Confidential 31



CTA-2045 Grid Connected Water Heaters



Residential HPWH



A. O. Smith Port Adapter



UCM Module

Capabilities

Shed Load

Shift Load

Add Load

Regulation

Load Balancing

Renewable Integration

Price Controlled

More.....

OADR Compatible

Company Confidential 32



What it Takes....

- ☐ Prescriptive instant rebates for both Residential and Commercial water heaters, including residential units installed in commercial applications
- ☐ Prescriptive instant rebates offered to both Retail and Wholesale channels, including new construction
- ☐ Simple program design, digitize any data collection, combine EE/DR incentives
- ☐ Create market demand....Pool Ad funds with A. O. Smith
- ☐ Joint Distributor and Contractor trainings



Questions?





ENERGY STAR Resources

- ENERGY STAR HPWH Contractor Finder
- Marketing tools
- HPWH savings calculator in 2020
- ENERGY STAR Technical Advisory Group







Contacts

Andy Meyers, Efficiency Maine andy.meyer@efficiencymaine.com

Francois Lebrasseur A. O. Smith fglebrasseur@hotwater.com

Nathaniel Jutras, EPA ENERGY STAR Jutras.Nathaniel@epa.gov

ENERGY STAR Account Managers
eeaccountmanager@energystar.gov

